



## ***Dollars and Sense:***

### ***How the City of Farmington Hills Invests Your Money***

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A Citizen's Guide to the City of Farmington Hills  
Economic Vitality, Financial Health and Operational Performance

Dated: November 2020

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## *Introduction*

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All City residents have a vested interest in the economic and financial future of the City. This report is intended to provide ALL citizens with a snapshot assessment of the recent financial health and operational performance of the City of Farmington Hills, as well as a projection of the current and subsequent fiscal years. As a taxpayer, you deserve to know what your dollars are buying, and how efficiently and effectively the services and programs you receive are provided to you. This Report includes:

- The City's Certification to the State of Michigan Department of Treasury that we have produced and are making available to the general public the following documents:
  - A Performance Dashboard measuring recent performance in Fiscal Stability, Economic Strength, Public Safety and Quality of Life indicators;
  - A Debt Service Report reflecting the issuance date and amount, type of debt instrument, revenues pledged for each debt instrument, and the annual debt service payments to maturity; and
  - A Projected Budget Report for the General Fund for the current and subsequent fiscal years, summarized by revenue source and expenditure function.
  - The Michigan Community Financial Dashboard is available at <http://micommunityfinancials.michigan.gov/#!/dashboard/CITY/?lat=44.731431779455505&lng=-83.018211069625&zoom=5>. This dashboard is designed to provide residents with easy-to-use, visual data. The Michigan Community Financial Dashboard is provided by the Michigan Department of Treasury using data collected by local units of government.

## City of Farmington Hills - General Fund Projected Budget Report

Local Unit Code: 632055  
 Current Fiscal Year End Date: 6/30/2021

REVENUES	FY 2020/21 Current Budget	Projected Percentage Change for Next Year	FY 2021/22 Projected Budget	Assumptions
Property Taxes	\$33,915,664	0.00	\$33,915,664	No change projected.
Business Licenses & Permits	\$25,200	0.00	\$25,200	No change projected.
Other Licenses & Permits	\$1,673,000	-13.83	\$1,441,700	Based on the potential for a COVID-19 slowdown in new construction.
Grants	\$622,000	-20.10	\$497,000	Based on review of specific grant programs.
State Shared Revenues	\$5,843,160	0.00	\$5,843,160	No change projected.
Fees	\$6,335,000	-0.46	\$6,335,000	No change projected.
Sales	\$439,050	0.00	\$439,050	No change projected.
Fines & Forfeitures	\$1,820,000	0.00	\$1,820,000	No change projected.
Interest Earnings	\$500,000	0.00	\$500,000	No change projected.
Recreation User Charges	\$5,736,469	23.46	\$7,082,087	Based on addition of new Community Center (The Hawk)
Other Revenue	\$2,378,966	0.00	\$2,379,058	No change projected.
Interfund Transfers In	\$1,316,850	0.00	\$1,316,850	No change projected.
<b>Total Revenues</b>	<b>\$60,605,359</b>		<b>\$61,594,769</b>	
<b>EXPENDITURES</b>				
Boards & Commissions	\$2,785,728	1.89	\$2,838,317	Based on known/expected contractual and inflationary increases.
General Government	\$10,960,207	2.07	\$11,187,599	Based on known/expected contractual and inflationary increases.
Public Safety (Police & Fire)	\$22,059,439	4.66	\$23,088,210	Based on known/expected contractual and inflationary increases.
Planning & Community Development	\$1,835,277	2.09	\$1,873,677	Based on known/expected contractual and inflationary increases.
Public Services (DPW, Refuse, Facilities)	\$7,964,442	1.81	\$8,108,504	Based on known/expected contractual and inflationary increases.
Special Services (Recreation & Culture)	\$10,234,933	9.30	\$11,187,079	Based on addition of new Community Center (The Hawk)
Interfund Transfers (Out)	\$9,218,861	-16.05	\$7,738,871	Based on the support of the CIP Program approved by City Council.
<b>Total Expenditures</b>	<b>\$65,058,887</b>		<b>\$66,022,258</b>	
<b>Net Revenues (Expenditures)</b>	<b>-\$4,453,527</b>		<b>-\$4,427,489</b>	
<b>Beginning Fund Balance</b>	<b>\$37,266,110</b>		<b>\$32,812,583</b>	
<b>Ending Fund Balance</b>	<b>\$32,812,583</b>		<b>\$28,385,094</b>	

## Performance Dashboard

<b>Local Unit Name: City of Farmington Hills</b>
<b>Local Unit Code: 632055</b>

	2019	2020	Trend	Performance
<b>Fiscal Stability</b>				
Annual General Fund expenditures per capita	\$724	\$737	→ 1.8%	Neutral
Fund Balance as % of annual General Fund expenditures	63.5%	67.3%	↑ 6.0%	Positive
Unfunded pension & OPEB liability, as a % of annual General Fund revenue	92%	81%	↓ 11.6%	Positive
Debt burden per capita	\$220	\$463	↑ 110.6%	Negative
Percentage of road funding provided by the General Fund	0.0%	0.0%	→ 0.0%	0.0%
Ratio of pensioners to employees	1.28	1.40	↑ 9.7%	Negative
Number of services delivered via cooperative venture	5	5	→ 0.0%	Neutral
<b>Economic Strength</b>				
% of community with access to high speed broadband	100%	100%	→ 0.0%	Neutral
% of community age 25+ with Bachelor's degree or higher	0%	0%	→ 0.0%	0.0%
Average age of critical infrastructure (years)	21.5	21.8	→ 1.5%	Neutral
<b>Public Safety</b>				
Violent crimes per thousand	0.68	0.73	↑ 7.9%	Negative
Property crimes per thousand	6.87	8.61	↑ 25.3%	Negative
Traffic injuries or fatalities	449.00	331.00	↓ 26.3%	Positive
<b>Quality of Life</b>				
Miles of sidewalks and non-motorized paths/trails as a factor of total miles of local/major roads & streets	0.47	0.47	→ -2.0%	Neutral
Percent of General Fund expenditures committed to arts, culture and recreation	13.8%	17.2%	↑ 25.0%	Neutral
Acres of parks per thousand residents	7.8	8.3	↑ 5.8%	Positive
Percent of community being provided with curbside recycling	72%	72%	→ 0.1%	Neutral

**CITY OF FARMINGTON HILLS - BOND DEBT SCHEDULE**

		Building Authority	Bldg. Auth.	G.O. Limited	G.O. Limited		Total	G.O. Limited	G.O. Limited	Special				
		47th District Court	Subtotal	CIP Bond	CIP Bond	Golf Course	General Debt	(SAD349)	(SAD345-347)	Assessments	Total	General	Special	
										(SAD333-336)	SAD Debt	Debt	Assessments	Total
Issuance date		03/03/17		09/12/19	07/11/12	04/02/13		05/18/17	07/12/16	07/11/12				
Issued amount		3,805,000		23,925,000	970,000	6,545,000		1,225,000	8,475,000	2,470,000				
Revenue pledge		Taxes		Taxes	Taxes	Taxes		Taxes	Taxes	Assessments				
19-20	Principal	995,000	995,000		65,000	380,000	1,440,000	85,000	655,000	785,000	1,525,000	1,982,731	1,738,913	3,721,644
	Interest	35,918	35,918	328,900	16,100	161,813	542,731	27,650	180,363	5,900	213,913			
20-21	Principal	1,000,000	1,000,000	955,000	70,000	380,000	2,405,000	85,000	655,000		740,000	3,237,825	926,663	4,164,488
	Interest	19,500	19,500	648,250	14,663	150,413	832,825	25,950	160,713		186,663			
21-22	Principal			975,000	75,000	425,000	1,475,000	85,000	660,000		745,000	2,257,350	910,238	3,167,588
	Interest			628,950	12,938	140,463	782,350	24,250	140,988		165,238			
22-23	Principal			990,000	75,000	415,000	1,480,000	90,000	660,000		750,000	2,231,719	887,088	3,118,807
	Interest			609,300	10,875	121,544	751,719	22,500	114,588		137,088			
23-24	Principal			1,005,000	80,000	435,000	1,520,000	90,000	665,000		755,000	2,239,338	863,813	3,103,151
	Interest			589,350	8,550	719,338	20,700	88,113		108,813				
24-25	Principal			1,025,000	80,000	425,000	1,530,000	90,000	665,000		755,000	2,214,825	845,388	3,060,213
	Interest			569,050	6,150	109,625	684,825	18,900	71,488		90,388			
25-26	Principal			1,045,000	80,000	450,000	1,575,000	90,000	665,000		755,000	2,222,475	830,288	3,052,763
	Interest			548,350	3,750	95,375	647,475	17,100	58,188		75,288			
26-27	Principal			1,045,000	85,000	445,000	1,575,000	90,000	505,000		595,000	2,178,213	656,338	2,834,551
	Interest			522,225	1,275	79,713	603,213	14,850	46,488		61,338			
27-28	Principal			1,080,000		490,000	1,570,000	90,000	510,000		600,000	2,123,700	648,488	2,772,188
	Interest			490,350		63,350	553,700	12,150	36,338		48,488			
28-29	Principal			1,110,000		510,000	1,620,000	90,000	510,000		600,000	2,123,350	635,588	2,758,938
	Interest			457,500		45,850	503,350	9,450	26,138		35,588			
29-30	Principal			1,145,000		530,000	1,675,000	90,000	510,000		600,000	2,126,325	622,688	2,749,013
	Interest			423,675		27,650	451,325	6,750	15,938		22,688			
30-31	Principal			1,180,000		525,000	1,705,000	90,000	510,000		600,000	2,102,988	609,469	2,712,457
	Interest			388,800		9,188	397,988	4,050	5,419		9,469			
31-32	Principal			1,215,000				90,000			90,000		91,350	91,350
	Interest			352,875				1,350			1,350			
32-33	Principal			1,255,000										0
	Interest			315,825										
33-34	Principal			1,290,000										
	Interest			277,650										
34-35	Principal			1,330,000										
	Interest			238,350										
35-36	Principal			1,370,000										
	Interest			197,850										
36-37	Principal			1,410,000										
	Interest			156,150										
37-38	Principal			1,455,000										
	Interest			113,175										
38-39	Principal			1,500,000										
	Interest			68,850										
39-40	Principal			1,545,000										
	Interest			23,175										
<b>TOTAL PRINCIPAL</b>		<b>1,995,000</b>	<b>1,995,000</b>	<b>23,925,000</b>	<b>610,000</b>	<b>5,410,000</b>	<b>19,570,000</b>	<b>1,155,000</b>	<b>7,170,000</b>	<b>785,000</b>	<b>9,110,000</b>	<b>27,040,837</b>	<b>10,266,312</b>	<b>37,307,149</b>
<b>TOTAL INTEREST</b>		<b>55,418</b>	<b>55,418</b>	<b>7,948,600</b>	<b>74,300</b>	<b>1,136,419</b>	<b>7,470,837</b>	<b>204,300</b>	<b>944,762</b>	<b>5,900</b>	<b>1,156,312</b>			


# City, Village, and Township Revenue Sharing and County Incentive Program Certification

Issued under authority of 2017 Public Act 107. Filing is mandatory to qualify for payments.

Each city/village/township/county applying for City, Village, and Township Revenue Sharing or County Incentive Program payments must:

1. Certify to the Michigan Department of Treasury (Treasury) that the local unit listed below has produced and made available to the public a Citizen's Guide, a Performance Dashboard, a Debt Service Report, and a Projected Budget Report as required by 2017 Public Act 107. The local unit must include in any mailing of general information to its citizens, the Internet website address or the physical location where all the documents are available for public viewing in the clerk's office.
2. Submit to Treasury a Citizen's Guide, a Performance Dashboard, a Debt Service Report, and a Projected Budget Report.

This certification, along with a Citizen's Guide, a Performance Dashboard, a Debt Service Report, and a Projected Budget Report, **must be received by December 1, 2017**, (or the first day of a payment month) in order to qualify for that month's payment. Postmark dates will not be considered. For questions, call 517-373-2697.

PART 1: LOCAL UNIT INFORMATION			
Local Unit Name <b>City of Farmington Hills</b>		Local Unit County Name <b>Oakland</b>	
Local Unit Code <b>632055</b>		Contact E-Mail Address <b>tskrobola@fhgov.com</b>	
Contact Name <b>Thomas C. Skrobola</b>	Contact Title <b>Finance Director/Treasurer</b>	Contact Telephone Number <b>(248) 871-2446</b>	Extension
Website Address, if reports are available online <b>www.fhgov.com</b>		Current Fiscal Year End Date <b>June 30, 2020</b>	
PART 2: CITIZEN'S GUIDE			
Check any of the following that apply:			
<input checked="" type="checkbox"/> The local unit has elected to use Treasury's online Citizen's Guide to comply with the legislative requirements. Therefore, a copy of the Citizen's Guide will not be submitted to Treasury.			
<input type="checkbox"/> The local unit does not have any unfunded pensions or other post employment benefits (OPEB).			
PART 3: CERTIFICATION			
<i>In accordance with 2017 Public Act 107, the undersigned hereby certifies to Treasury that the above mentioned local unit 1) has produced a Citizen's Guide, a Performance Dashboard, a Debt Service Report, and a Projected Budget Report and 2) will include in any mailing of general information to our citizens, the Internet website address or the physical location where all the documents are available for public viewing in the clerk's office. The Citizen's Guide, Performance Dashboard, Debt Service Report, and Projected Budget Report are attached to this signed certification, unless otherwise noted in Part 2.</i>			
Chief Administrative Officer Signature (as defined in MCL 141.422b) 		Printed Name of Chief Administrative Officer (as defined in MCL 141.422b) <b>Gary Mekjian</b>	
Title <b>Acting City Manager</b>		Date <b>11/30/2020</b>	

Completed and signed form (including required attachments) should be e-mailed to: **TreasRevenueSharing@michigan.gov**. If you are unable to submit via e-mail, fax to 517-335-3298 or mail the completed form and required attachments to:

Michigan Department of Treasury  
Revenue Sharing and Grants Division  
PO Box 30722  
Lansing MI 48909

TREASURY USE ONLY		
CVTRS/CIP Eligible <b>Y N</b>	Certification Received	Citizen's Guide Received
Performance Dashboard Received	Debt Service Report Received	Projected Budget Report Received
Final Certification	CVTRS/CIP Notes	